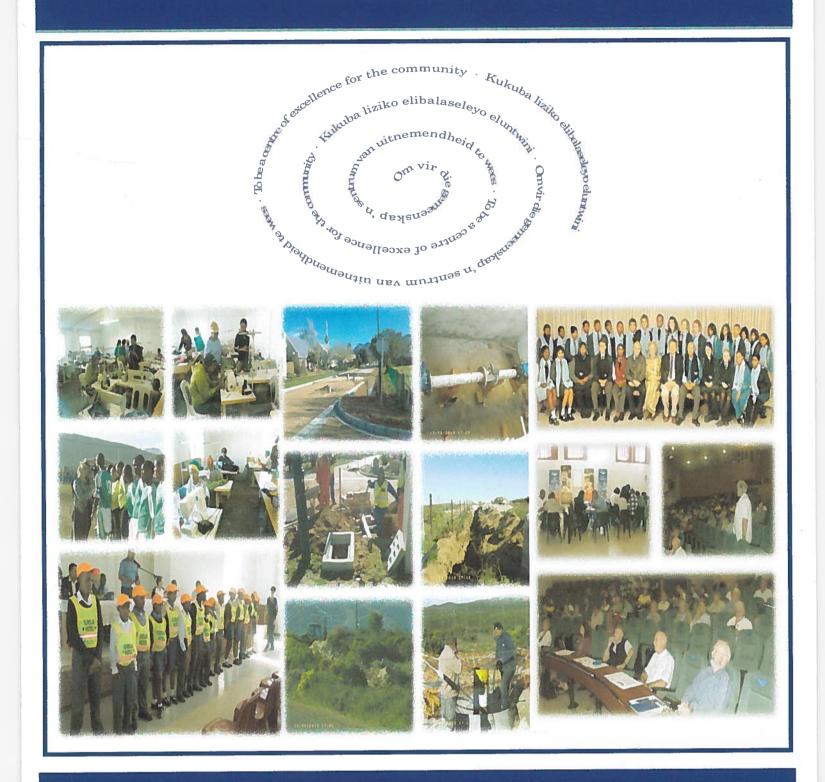


## OVERSTRAND MUNICIPALITY "Centre of Excellence"



Service Delivery Budget Implementation Plan 2012 - 2013

Top Layer

## Municipal Finance Management Act: Section 69(3)(b) – Submission by the Accounting Officer

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 69(3)(b) of the Municipal Finance Management Act (MFMA) and MFMA Circular No: 13 for the necessary approval.

Print Name: COENIE GROENEWALD

Municipal Manager of Overstrand Municipality

Signature

Date

13 June 2012

Municipal Finance Management Act:

Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name: NICOLETTE BOTHA-GUTHRIE

Executive Mayor of Overstrand Municipality

Signature

Date

13 June 2012.

OVERSTRAND

SDBIP 2012/13

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19 Economic Development	18 Economic Development	17 Council & Municipal Manager	16 Council & Municipal Manager	15 Council & Municipal Manager	14 Council & Municipal Manager	13 Council & Municipal Manager	12 Council & Municipal Manager	11 Council & Municipal Manager	10 Community Services	9 Community Services	8 Community Services	7 Community Services	6 Community Services	5 Community Services	4 Community Services	3 Community Services	2 Community Services	1 Community Services	Ignite Directorate [R]
Planning and development	Other	Executive and council	Executive and council	Executive and council	Executive and council	Executive and council	Executive and council	Budget and treasury office	Corporate services	Corporate services	Corporate services	Water	Water	Waste water management	Road transport	Road transport	Corporate services	Budget and treasury office	GFS Classification
Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	An effective, competitive and responsive economic infrastructure network	Protection and enhancement of environmental assets and natural resources	Protection and enhancement of environmental assets and natural resources	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	A responsive and accountable, effective and efficient local government system	Mation - Outcome (R)
h Local Economic Development	h Local Economic Development	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance and Public Participation	Municipal Transformation and Institutional Development	Municipal Transformation and Institutional Development	Municipal Financial Viability and Management	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance and Public Participation	Basic Service Delivery	Basic Service Delivery	Municipal Financial Vlability and Management	National KPA [R]				
Creation of an environment conducive for LED	Creation of an environment conducive for LED	Sound municipal administration	Sound munkcipal administration	Sound municipal administration	Sound municipal administration	Sound municipal administration	n Effective communication and community involvement	Effective financial management	Sound municipal administration	Effective communication and community involvement	Effective communication and community involvement	Effective Management, Operation and Maintenance of Municipal Infrastructure	Effective Management, Operation and Maintenance of Municipal Infrastructure	Effective Management, Operation and Maintenance of Municipal Infrastructure	Effective Management, Operation and Maintenance of Municipal infrastructure	Effective Management, Operation and Maintenance of Municipal Infrastructure	Effective Management, Operation and Maintenance of Municipal infrastructure	Effective financial management	STRATEGIC Objective R
Social upliftment and Economic development	Social upliftment and Economic development	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Optimization of financial resources	Good Governance	Good Governance	Good Governance	Basic Service Delivery	Basic Service Delivery	Optimization of financial resources	Municipal KPA [R]				
Development of a world class website/e-business platform for marketing and branding of Overstrand by the end of December	Development of a Tourism Marketing and Branding Strategy by the end of December	Risk based audit plan approved by the Audit Committee by the end of September	Quarterly report to the Audit Committee on progress with Implementation of key controls as identified in key control deficiencies by the Auditor-General	Quarterly revision of top 10 risks and quarterly progress reports on corrective action to address risks to Executive Management Team	Annual revision of the anti-corruption policy and implementation of quarterly awareness actions	Bi-annual workshop with management to promote sound municipal administration	Develop and implement a project prioritisation module for capital projects by the end of December	Action plan completed by the end of January to ensure that the root causes of issues raised by AG in AG report of the previous financial year are addressed to promote a clean audit	Fleet management policy evaluated and refined on an annual basis by December	Ward committee meetings held to ensure consistent and regular communication with residents	Ward committee policy evaluated and refined on an annual basis by March	Limit unaccounted water to less than 25%	Excellent water quality measured by the annual blue drop audit	Quality of effluent as measured by the annual green drop audit	Cleaning of stormwater infrastructure twice per annum	m² of roads patched and resealed according to approved Paveman Management System within available budget	Emergency control room measured by the daily recording of enquiries/requests on EMIS completed within the next calendar month	Improvement in conditional grant spending - operational (MSIG, Libraries, CDW)	Vo. (8)
% completed	Strategy developed	Plan approved	Quarterly reports submitted on achievement of committed dates	Number of progress reports	Number of actions implemented	Number of workshops	Module developed and implemented	Plan completed	Annual evaluation by December	Number of ward committee meetings per ward per annum	Annual evaluation by March	% of water unaccounted for	% compliance as per the annual blue drop audit	% compliance as per the annual green drop audit	Number of cleaning cycles	m² of roads patched and resealed	% completed	% of total conditional operational grants spent (Libraries, CDW)	Unit of Measurement
Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	integrating service delivery for maximum impact	integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Mainstreaming sustainability and optimising resource-use efficiency	Integrating service delivery for maximum impact	Building the best-runregional government in the world	Building the best-runregional government in the world	Building the best-runregional government in the world	Building the best-runregional government in the world	integrating service delivery for maximum impact	integrating service delivery for maximum impact	integrating service delivery for maximum impact	Integrating service delivery for maximum impact	increasing access to safe and efficient transport	integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Provincial Strategic Outcome
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Director: Economic Development	Director: Economic Development	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Director: Community Services	Program Oriver (R)
New performance indicator for 2012/13	New performance indicator for 2012/13	0%	2	4	(sa	New performance indicator for 2012/13	New performance indicator for 2012/13	Action plan completed annually and progress reported on quarterly	Existing approved policy	09	Existing approved policy	0%	Achieved 5 Blue drop awards	64.90%	New performance indicator for 2012/13	165,574.60	94 80%	76.55%	Baseline
Final project plan for implementation	Minutes of the Council meeting	Minutes of Audit Committee meeting during which RBAP was approved	Minutes of the Audit Committee	Progress reports to EMT or Copies of documentation distributed	Workshops/information brochures	Agenda and workshop presentations	Developed approved system	Approved and committed action plan to address root causes	Minutes of the Council meeting	Minutes of the ward committee meetings held	Minutes of the Council meeting	Annual Financial Statements	Laboratory test results	Summary of test results received from infrastructure directorate	Maintenance reports per area	Main and Adjustments Budgets and approved project plans and statistics kept	EMIS report on performance	Quarterly expense reports obtained from SAMRAS	SQUACE OF EVIDENCE
Carry Over	Carry Over	Carry Over	Accumulative Number	es Accumulative	Accumulative	Accumulative	Carry Over	Accumulative	Carry Over	Accumulative Number	Carry Over	Zero	Stand-Alone	d Stand-Alone	Accumulative	Carry Over	Carry Over	Carry Over	KPI Cakulatio GarafR
Percentage	Number	Percentage	e Number	e Number	e Number	re Number	Number	e Number	Number	e Number	Number	Percentage	Percentage	e Percentage	ve Number	Number	Percentage	Percentage	KPI Target Type [R]
100	٠	100		4	4	2	-	1	-	Со	94	25	85	90	2	120000	90	98	Annual Target
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Finance	Finance	Finance	Finance	Finance	Finance	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Economic Development	Directorate (R)
Budget and treasury office	Budget and treasury office	Budget and treasury office	Budget and treasury office	Budget and treasury office	Budget and treasury office	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	Community and social services	GFS Classification
A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	Decent employment through inclusive economic growth	National Outcome   R
Municipal Financial Vlability and Management	Municipal Financial Viability and Management	Municipal Financial Viability and Management	Municipal Financial Vlability and Management	Municipal Financial Vlability and Management	Municipal Financial Vlability and Management	h Local Economic Development	h Local Economic Development	h Local Economic Development	h Local Economic Development	h Local Economic Development	h Local Economic Development	h Local Economic Development	h Local Economic Development	h Local Economic Development	gh Local Economic Development	gh Local Economic Development	gh Local Economic Development	gh Local Economic Development	gh Local Economic Development	gh Local Economic Development	National KPA [R]
Effective financial management	Effective financial management	Effective financial management	Effective financial management	Effective financial management	Effective financial	Development of stratagies linked to projects for vulnerable groupings	Creation of an environment conducive for LED	Creation of an environment conducive for LED	Creation of an environment conducive for LED	Development of strategies linked to projects for vulnerable groupings	Development of strategies linked to projects for vulnerable groupings	Creation of an environment conducive for LED	Creation of an environment conducive for LED	Creation of an environment conducive for LED	Development of strategies linked to projects for vulnerable groupings	Creation of an environment conducive for LED	Creation of an environment conducive for LED	Development of strategies linked to projects for vulnerable groupings	Development of strategies linked to projects for vulnerable groupings	Development of strategies linked to projects for vulnerable groupings	STRATEGIC Objective (R)
Optimization of financial resources	Optimization of financial resources	Optimization of financial resources	Optimization of financial resources	Optimization of financial resources	Optimization of financial resources	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Social upliftment and Economic development	Municipal KPA [R]
Compliance with the SCM Act measured by the limitation of successful appeals against the municipality	Compilance with GRAP standards measured by the number of findings in the audit report	Achieve a debt recovery rate not less than 90%	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Financial viability measured in terms of the available cash to cover fixed operating expenditure ([Available cash+ investments]/ Monthly fixed operating expenditure)	Value of contracts assigned to SMME's within the emerging service provider database to enhance economic development	Develop a mobile enterprise support programme for implementation by the end of June	Conduct a survey to evaluate the functional enterprise support by the helpdesk by the end of February	Complete the informal trade policy/management of trading sites by the end of September	Review viability of project impact in Hawston, Masakane and Thembelihle and Zwellhe soccerfield and Swartdam market place by the end of September	Development of a Township Regeneration Strategy by the end of February 2013	Successful external funding obtained for local economic development	Present training workshops to SMME's to build capacity	improve staff skills to enhance local economic development implementation	implement the project of the Neighbourhood Development and Partnership grant by the end of June	Review the LED Strategy by the end of March	Establish LED forum by the end of September	The number of temporary jobs facilitated through municipality's local economic development initiatives and other municipal projects (CAPEX and OPEX) that ponder employment for locals (EPWP)	The number of learnerships and referrals facilitated through the municipality's local economic development initiatives that ponder employment for locals	The number of self employed initiatives facilitated through the municipality's local economic development strategies that ponder employment for locals	18 lex
O successful appeals	O findings in the audit report on non compliance	% recovered	Ratio achieved	% achieved	Ratio achieved	's Value of contracts assigned	Programme developed	Survey conducted	y Policy completed	Number of project reviewed	Strategy developed	Number of successful external funding obtained	Number of workshops	Number of staff trained	% completed	Strategy reviewed	Forum established	al d Number of temporary Jobs created	Number of learnerships and referrals facilitated	Number of start up businesses and SMME's	Unit of Measurement
Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	increasing wellness	Creating opportunities for growth and jobs	Creating opportunities for growth and Jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and Jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and jobs	Creating opportunities for growth and Jobs	Creating opportunities for growth and jobs	nd Creating opportunities for growth and jobs	Provincial Strategic Outcomes
		н	ы		14			144	1		-						-		j.e.	14	S Arga (R)
Director: Finance	Director: Finance	Director: Finance	Director: Finance	Director: Finance	Director: Finance	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director, Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Director: Economic Development	Program Driver (R)
h.a.	0	97.55%	0%	0	0	R 31,180.20	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	0	1 per quarter	New performance indicator for 2012/13	Plan developed during 2011/12	100%	New performance indicator for 2012/13	0	0	0	Baseline
SCM statistics	Report of the Auditor General	Annual Financial Statements and sec 71 reports	Annual Financial Statements & Sec 71 reports	Annual Financial Statements & Sec 71 reports	Annual Financial Statements & Sec 71 reports	Statistics from Emerging Contractor database	Developed program	Completed survey results	Minutes of the Council meeting	Review report submitted to Provincial Treasury and minutes of the Council meeting	Minutes of the Council meeting	Letter of confirmation indicating successful awarding of funds	Attendance register and local advertisements	Attendance register, workshops organised and registration for courses	Completion certificates and monthly grant reports	Minutes of the Council meeting	Council approved Terms of Reference	Quarterly EPWP reports, signed incentive grant agreement and business plans	Statistics from database maintained on employment	Statistics from database maintained on employment	SOURCE OF EVIDENCE
Zero	Zero	Stand-Alone	Stand-Alone	Stand-Alone	Stand-Alone	Carry Over	Carry Over	Carry Over	Carry Over	Accumulative Number	Carry Over	Accumulative	Accumulative Number	Accumulative Number	Carry Over	Carry Over	Carry Over	Accumulative	Accumulative Number	Accumulative Number	Calculation
Number	Number	Percentage	Number	Percentage	Number	Currency	Number	Number	Number	Number	Number	e Number	• Number	e Number	Percentage	Number	Number	/e Number	e Number	e Number	KPI Target Type [R]
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0	0	98	12	25	ű	10000000	540					w	н	2	100	0	0	125	25	5	£

61 Management Services	60 Management Services	9 Infrastructure and Planning	58 Infrastructure and Planning	57 Infrastructure and Planning	56 Infrastructure and Planning	55 Infrastructure and Planning	54 Infrastructure and Planning	53 Infrastructure and Planning	52 Infrastructure and Planning	51 Infrastructure and Planning	50 Infrastructure and Planning	49 Infrastructure and Planning	48 Infrastructure and Planning	47 Infrastructure and Planning	46 Infrastructure and Planning	45 Infrastructure and Planning	144 Infrastructure and Planning	10 Infrastructure and Planning	42 Finance	41 Finance	Ignite Directorate (R)
Corporate services	Executive and council	Water	Planning and development	Waste water management	Waste management	Water	Road transport	Housing	Housing	Sport and recreation	Community and social services	Water	Waste water management	Road transport	Electricity	Electricity	Electricity	Electricity	Budget and treasury office	Budget and treasury office	GFS Classification
A skilled and capable workforce to support inclusive growth	A responsive and accountable, effective and efficient local government system	Protection and enhancement of environmental assets and natural resources	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	Sustainable human settlements and improved quality of household life	Sustainable human settlements and improved quality of household life	An effective, competitive and responsive economic infrastructure network	A better South Africa, a better Africa and world	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	Protection and enhancement of environmental assets and natural resources	Protection and enhancement of environmental assets and natural resources	Protection and enhancement of environmental assets and natural resources	An effective, competitive and responsive economic infrastructure network	An effective, competitive and responsive economic infrastructure network	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	ffational Outcome (R)
Municipal Transformation and Institutional Development	Municipal Transformation and Institutional Development	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Municipal Financial Viability and Management	Municipal Financial Viability and Management	National KPA [R]
Sound municipal administration	Sound municipal administration	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effactive Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective Development of Municipal Infrastructure	Effective financial management	Effective financial management	STRATEGIC Objective [R]
Good Governance	Good Governance	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Optimization of financial resources	Optimization of financial resources	Municipal KPA [R]
Recruit and develop staff in terms of succession planning and career pathing in terms of the succession planning policy	The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Report on the implementation of the Water Service Development plan annually by the end of October	Development and approval of the Spatial Development Framework and Environmental Management Framework by the end of June 2013	Achievement of green drop awards	Complete development of a new cell at Gansbaai landfill site	Replacement of water pipes in Overstrand to limit unaccounted water	Complete construction of Phase 1 of the Hermanus parallel road	Purchase land for the Stanford housing project by the end of January 2013	Development of serviced sites for the Eluxolweni housing project by the end of June	Complete the final phase of the Zwelihle/Mount Pleasant swimming pool by the end of March 2013	Purchase land by the end of December 2012 and start development of the Karwyderskraal cemetery by the end of June 2013	Completion of the final phase of the upgrade and expansion of the Preekstoel Water Treatment Works in Hermanus by the end of May 2013	Completion of the final phase of the upgrade and extension of the Waste Water Treatment Works in Hermanus in December 2013	Revise the Integrated Transport Plan annually by the end of March 2013	Revise the Electrical Master plan annually by the end of March	Public awareness drives/programmes together with to water programmes, environmental programmes and solid waste	Complete construction of the new 66kV substation in Hermanus by the end of June	Limit electricity losses to less than 9%	Development of options for a feasible capital funding strategy by the end of June 2013	Financial statements submitted by 31 August	KPt [8]
Actual nr of appointments	Number of people employed	Report submitted	Plan developed and approved	Number of awards	% completion of the project	Kilometres of pipe replaced	% completion of the project	Land purchased	d Number of sites developed	% completion of the project	Number of activities completed	% completion of the project	% completion of the project	Plan revised and approved by Council	Plan revised and approved by Council	Number of drives/programmes	% completion of the project	% of electricity unaccounted for	Proposal completed	% compliance	Unit of Measurement
Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Integrating service delivery for maximum impact	increasing access to safe and efficient transport	Developing integrated and sustainable human settlements	Developing integrated and sustainable human settlements	integrating service delivery for maximum impact	Integrating service delivery for maximum impact	Integrating service delivery for maximum impact	integrating service delivery for maximum impact	Integrating service delivery for maximum impact	integrating service delivery for maximum impact	Improving education outcomes	Integrating service delivery for maximum impact	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Provincial Strategic Outcome
guà		1	144	1	1	1	Ward 3; Zwelihle	Ward 11; Stanford	Ward 11; Eluxolweni	Ward 6; Zwellhle	Karwyderskraal	Hermanus	Hermanus	н	1	3-8	Ward 5; Zwellhle	14	1	1	Area (R)
Municipal Manager	Director: Management Services	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Infrastructure and Planning	hie Director: Infrastructure and Planning	Director: Infrastructure and Planning	Director: Finance	Director: Finance	Program Driver [R]
LAS	on.	100%	e New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	e New performance indicator for 2012/13	e New performance indicator for 2012/13	New performance indicator for 2012/13	e 55%	e 85%	e 100%	100%	ris LD	e 23%	78 XX	New performance indicator for 2012/13	100%	Baseline
Motivated quarterly progress reports	Motivated quarterly progress reports	Letter of submission of Water Services Audit to DWA	Letter from the Provincial Department	DWA Green Drop Report	Winutes of site meetings held	Minutes of the site meetings held	Minutes of the site meetings held	Title deed	Practical completion certificate	Practical completion certificate	Title deed, water connection, earthworks	Practical completion certificate	Practical completion certificate	Council minutes where report was submitted	Council minutes where report was submitted	Documents with information distributed	Practical completion certificate	Annual Financial Statements	Proposal submitted to Municipal Manager	E-mail as confirmation of submission	SOURCE OF EVIDENCE
Accumulati	Accumulath	Carry Over	Carry Over	Carry Over	Carry Over		eld Carry Over	Accumulative	Accumulative	Carry Over	Accumulati	Carry Over	Carry Over	was Carry Over	was Carry Over	Accumulative	e Carry Over	Zero	oal Carry Over	Carry Over	KPI Calculatio
Accumulative Number	Accumulative Number	Number	Number	Number	Percentage	Accumulative Number	Percentage	ve Number	ve Number	Percentage	Accumulative Number	Percentage	Percentage	Percentage	Percentage	ive Number	Percentage	Percentage	Number	Percentage	KPI Target Type (R)
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## Toplayer Service Delivery Budget implementation Plan for 2012/13

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80 Protection Services	79 Protection Services	78 Protection Services	77 Protection Services	76 Protection Services	75 Protection Services	74 Protection Services	73 Protection Services	72 Protection Services	71 Protection Services	70 Management Services	69 Management Services	68 Management Services	67 Management Services	66 Management Services	65 Management Services	64 Management Services	63 Management Services	62 Management Services	Ignite Directorate [R]
Public safety	Public safety	Public safety	Public safety	Public safety	Public safety	Public safety+G3	Public safety	Public safety	Public safety	Executive and council	Executive and council	Executive and council	Executive and council	Corporate services	Corporate services	Corporate services	Corporate services	Budget and treasury office	GFS Classification
All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	All people in south Africa protected and feel safe	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A responsive and accountable, effective and efficient local government system	A skilled and capable workforce to support inclusive growth	A responsive and accountable, effective and efficient local government system	A development-orientated public service and inclusive citizenship	A development-orientated public service and inclusive critizenship	A skilled and capable workforce to support inclusive growth	National Outcome   R
Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Servica Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance and Public Participation	Municipal Transformation and Institutional Development	Municipal Transformation and institutional Development	Municipal Transformation and Institutional Development	Municipal Transformation and Institutional Development	Municipal Transformation and Institutional Development	National KPA [R]
Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Effective public safety and disaster management	Development of strategies linked to projects for vulnerable groupings	Development of strategies linked to projects for vulnerable groupings	Development of strategies linked to projects for vulnerable groupings	Development of strategies linked to projects for vulnerable groupings	n Sound munkipal administration	n Sound municipal administration	n Sound municipal administration	Sound municipal administration	A Sound municipal administration	STRATEGIC Objective [R]
Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Basic Service Delivery	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Good Governance	Munic pal KPA [R]
Optimal collection of fines issued for the financial year	Utilise speed enforcement cameras in approved strategic areas to reduce transgressions by September 2012	By-law enforcement education and awareness to the community	Inspect and assess infrastructure and role players to ensure disaster operational readiness		Implementation of safety and security services at Council strategic sites by the end of September 2012	Establishment of the Municipal Court by the end of March 2013 to enhance effective law enforcement (MOU signed, appoint staff, facilities)	Annually review community safety plan by the end of June in conjunction with the Department of Community Safety and the District to address safety challenges within the communities	Arrange public safety awareness campaign to ensure effective services and operational readiness	An nually review and submit Disaster Management Plan for assessment by the District by the end of March 2013	Report on the viability of availing core municipal documents and by-laws on the municipal web-site in audio and visual format by the end of April 2013	Facilitate the implementation of community interventions/programmes within available budget for the 6 focal groups by the end of June 2013	Develop and submit and Early Childhood Development policy by the end of September 2012	Develop and submit and Early Childhood Development strategy by the end of August 2012	Creation of an effective institution with sustainable capacity measured in terms of the % of the approved and funded organogram filed	Revise the Section 14 Access to Information Manual by the end of June to ensure compliant and up to date policies	Institutional Performance management system in place and implemented from TASK level 6 - 19	Finalise the Municipal Organisational Staff Structure by the end of February	Targeted skills development measured by the implementation of the workplace skills plan	KP[ [8]
R-value of fines collected per quarter	Number of sites	Number of Initiatives	Assessment report	Plan reviewed	Number of sites secured	Number of activities completed	Plan reviewed	Number of campaigns held	Plan reviewed	Report submitted	# of interventions	Policy completed	Strategy completed	% filled	Policy revised	% implemented	% completed	% of the budget spent on implementation of the WSP	Unit of Measurement
Integrating service delivery for maximum impact	Increasing safety	increasing safety	Increasing safety	Increasing safety	increasing safety	Integrating service delivery for maximum impact	increasing safety	increasing safety	Increasing safety	Increasing social cohesion	increasing social cohesion	Increasing social cohesion	increasing social cohesion	integrating service delivery for maximum impact	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Mainstreaming sustainability and optimising resource-use efficiency	Provincial Strategic Outcomes
1	ы		1	1	1		-	ı	1	<b>3</b> -4	pa .		ı	-	pat .			1	Area (R)
Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Protection Services	Director: Management Services	Director: Management Services	Director: Management Services	Director: Management Services	Director, Management Services	Director: Management Services	Director: Management Services	Director: Management Services	Director: Management Services	Program Driver [R]
R 13,085,872	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	Approved existing Fire Management Plan	New performance indicator for 2012/13	Establishment of court delayed due to external application process challenges	Draft will be submitted shortly for adoption by the Department of Community Safety	37	Annually reviewed	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	New performance indicator for 2012/13	68.75%	0	20%	100%	13%	Baseline
System reports obtained from the financial system	Tender adjudication document	Booklets, publications/communications	Inspection of infrastructure, minutes of meeting with role players and representatives	Minutes of the Council meeting	Tender adjudication document	Signed MOU, appointment letters, delivery notes/occupational certificate	Correspondence with the Department of Community Safety	Attendance register and agendas	Assessment received from the District	Report submitted	Approved programme plans	Minutes of the EMT meeting	Minutes of the EMT meeting	HR statistics on filled and vacant posts	Letter of confirmation from the Human Rights Commission	Performance management system reports	Memo of approval from the Municipal Manager	Annual Financial Statements	SQURCE OF EVIDENCE
Accumulative	Accumulative Number	Accumulative Number	Accumulative Number	Carry Over	Accumulative Number	Accumulative Number	Carry Over	s Accumulative Number	Carry Over	Accumulative	Accumulative Number	Accumulath	Accumulative	t Stand-Alone	Accumulative	em Carry Over	Carry Over	Zero	KPI Calculation
/e Currency	e Number	e Number	e Number	Number	e Number	e Number	Number	e Number	Number	ve Number	re Number	Accumulative Number	we Number	e Percentage	ive Number	Percentage	Percentage		KPI Target Type (R)
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## Capital projects for the 2012/13 financial year

41 Planning	40 Infrastructure and	39 Planning	38 Planning	5/ Planning	Planning infrastructure and	Infrastructure and	35 Infrastructure and	34 Planning	33 Planning		Planning Infrastructure and	31 Infrastructure and	30 Planning	29 Planning		27 Planning		Planning	24 Infrastructure and Planning	Infrastructure and Planning	22 Planning	21 Planning	20 Planning	19 Infrastructure and Planning	18 Infrastructure and	17 Infrastructure and Planning	16 Planning	Development	14 Planning	13 Planning	12 Planning	11 Planning	10 Infrastructure and Planning	9 Infrastructure and Planning	8 Infrastructure and	7 Protection Services	6 Planning	5 Community Services	Infrastructure and Planning	3 Infrastructure a	2 Services	1 Services	Ignite Sui
	Engineering Planning	Engineering Planning	Engineering Planning	tngineering Planning			d Engineering Planning	Engineering Planning	Engineering Planning	Engineering			d Engineering Planning	Engineering Planning	Electricity	Electricity	_		d Electricity	d Electricity	Electricity	Electricity	Electricity	d Electricity	electricity	Engineering Services	Engineering Services			10 Engineering Planning	engineering Planning	nd Engineering Planning	nd Engineering Planning	nd Engineering Planning	nd Engineering Planning	Director: Protection Services	and Engineering Services	Area Management: Stanford		and Development and Property Administration	Information Technology	Information Technology	b-Directorate (R)
Waste management	Waste water	Waste water management	management	management	Waste water	Waste water	Waste water	Water	Water	Water		Water	Water	Water	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Road transport	Road transport	development	Housing	Housing	Housing	Housing	Housing	Housing	Housing	Public safety	Sport and recreation	Sport and recreation	Community and social services	Corporate services	Corporate services	Corporate services	GFS Classification [R]
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Gansbaai Landfill New Cell	GB Storm water (MIG) - Bulk	Eluxolweni - Bulk sewarage for housing project	Sewer Network Extension - Stanford	Upgrading of pump stations	Sludge Handling	Kleinmond and Gansbaai WWTW	Hermanus WWTW Upgrading	Eluxolweni: Bulk water upgrade for housing project	Upgrading of "Die Oog" pump station	New Bulk Water Reservoir - Rooi Els	upgrade		Replacement of Overstrand water	Preekstoel WTW Upgrade	infrastructure	Overstrand Housing Projects (INEP)	Onrus: office at electical depot		Kleinbaal: New MV feeder from Apie Le Roux to Bester/Van Dyk streets		Stanford: MV and LV upgrading in Industrial area	Hawston: Supply upgrade	-	Kleinmond: Replace Main Substation Switchgear	NEW 66KVA S/S	Hermanus parallel road(Cycling& pedestrian ways)	1 Hermanus parallel road	1 Local Economic Development Projects	1 Stanford project - IRDP	1 Basic Services Project	1 Zwelihle project -UISP	1 Gansbaai project -IRDP/GAP	1 Hawston project - IRDP		Eluxolweni- 211 sites - USIP(Pearly Beach)	-	Swimming Pool Zwelihle/Mount Pleasant	Change room & upgrade of tollet facilities	1. Karwyderskraal Cemetry	1. KM Harbour Development	11 Intangible assets - Microsoft licenses	.1 Intangible assets - Microsoft licenses	er Project name [R]
Gansbaai Landfill New Cell	GB Storm water (MIG) - Bulk	Eluxolweni - Bulk sewarage for housing project		Upgrading of pump stations	WWTW Sludge Handling	Kleinmond and Gansbaal	Hermanus WWTW Upgrading	Eluxolweni: Bulk water upgrade for housing project	station Die Cog pump	Els	supply upgrade  New Bulk Water Reservoir - Rooi	Baardskeerdersbos Bulk water	Replacement of Overstrand	Preekstoel WTW Upgrade	Eluxolweni -Housing electrical infrastructure	(INEP)	Onrus: office at electical depot	Upgrading	Apie Le Roux to Bester/Van Dyk streets	Franskraal: LV Upgrading in Sea View Drive and surrounding areas	Stanford: MV and LV upgrading in Industrial area	Hawston: Supply upgrade	Hermanus: LV Upgrade/Replacement	Kleinmond: Replace Main Substation Switchgear	NEW 66KVA S/S	Hermanus parallel road(Cycling& pedestrian ways)	Hermanus parallel road	Projects	Stanford project - IRDP	Basic Services Project	Zwelihle project -UISP	Gansbaal project -IRDP/GAP	Hawston project - IRDP	Swartdamweg project - IS & GAP	Eluxolweni- 211 sites - USIP(Pearly Beach)	Municipal Pound	Swimming Pool Zwelihle/Mount Pleasant	Change room & upgrade of toilet facilities	Karwyderskraal Cemetry	KM Harbour Development	intangible assets - Microsoft licenses	Intangible assets - Microsoft licenses	ge: Day
Б	MiG	MIG	E	EL	Surprus		RBIG	MIG	Surplus	P	E.	<u>n</u>	Ę	EL2/RBIG	Solar Rebate	INEP	Surplus	Surplus	Surplus	Surplus	E	E	р	EL	EL2	PROV-MS	MIG	NDPG	PROV-H	PROV-BSG	PROV-H	PROV-H	PROV-H	PROV-H	PROV-H	PROV-Gr	MIG	Lotto	CRR	Egrant	CRR	CRR	Funding source [R]
2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/01/01		2012/07/01	2012/07/01	2012/07/01	2012/07/01	10//0/2107	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	Planned Sta Dato (F)
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Overstrand	Masakhane	Eluxolweni	Stanford	Overstrand	Kleinmond		Hermanus	Eluxolweni	Stanford	Rooi Els	Baardskeerdersbos		Overstrand	Hermanus	Eluxolweni	Overstrand	Onrus	Kleinmond	Kieinbaai	Franskraal	Stanford	Hawston	Hermanus	Kleinmond	Hermanus	Hermanus	Hermanus	Overstrand	Stanford	1	Zwelihle	Gansbaal	Hawston	Hermanus	Eluxolweni	1	Zwelihle	Stanford	14	00	1	1	Acqua [R]
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		75000	225000	225000	570000			4 84664	30000	0 420000	0 450000			0 4509506	7 162463	0 270000	0 37500	0 45000	0 135000	0 142500	0 292500	0 300000	0 457500	600000	5100000	225000	1532970	10 362700	360000	00 450000	20 179851	75000			42 866891	55 44540	38 179696	60000	00 195000	00 990000	38 25758	37 100944	13 April 201
		75000	225000	225000	570000			84664	30000	420000	450000			4509506	162463	270000	37500	45000	135000	142500	292500	300000	457500	600000	5100000	225000	1532970	362700	360000	450000	1 179851	75000				0 44540	6 179696	0 60000	0 195000	0 990000	8 25758	4 100944	E 102 YEW S
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Council	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	Special Projects	
Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	Corporate services	
50105039991 OVERSTRAND MINOR ASSETS	50105027001 Trailer for pedestrian roller	50105027001 Outboard enjin for rubberduck	50105027001 Canopy - 1 TONNER	50105027001 Canopy - 1 TONNER	50105027001 Sedan/ Hatch Back 1400	50105027001 40 Kw Tractor	50105027001 40 Kw Tractor	50105027001 40 Kw Tractor	50105027001 3 Ton - Flat Bed	50105027001 3 Ton - Flat Bed	50105027001 1 Tonner - LDV LWB	50105027001 1 Tonner - LDV LWB	50105027001 1 Tonner - LDV LWB	50105027001 1 Tonner - LDV LWB	50105027001 1 Tonner - LDV LWB	50105027001 1 Tonner - LDV LWB	50105027001 1 Tonner - LDV LWB	50105027001 3 Ton Tip Truck (for Recycling)	50105027001 11 000 Litre Sewer Tank trailer	s) - otte tammen - Frages, mitte (i)
OVERSTRAND MINOR ASSETS	Trailer for pedestrian roller	Outboard enjin for rubberduck	Canopy - 1 TONNER	Canopy - 1 TONNER	Sedan/ Hatch Back 1400	40 Kw Tractor	40 Kw Tractor	40 Kw Tractor	3 Ton - Flat Bed	3 Ton - Flat Bed	1 Tonner - LDV LWB	1 Tonner - LDV LWB	1 Tonner - LDV LWB	1 Tonner - LDV LWB	1 Tonner - LDV LWB	1 Tonner - LDV LWB	1 Tonner - LDV LWB	3 Ton Tip Truck (for Recycling)	11 000 Litre Sewer Tank trailer	Project Description
Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	source [R]
2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	2012/07/01	Date [8]
2013/06/30	2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	1 2013/06/30	2013/06/30	2013/06/30	2013/06/30	2013/06/30	2013/06/30	Competion Competion
All	All	All	All	All	All	All	All	All	All	All	All	AII	All	All	All	All	All	All	All	[y] p.e.w
Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Overstrand	Area [R]
17313	250	350	120	120	1400	2400	2600	2400	4250	4250	1800	1800	1800	1800	1800	1800	1800	4000	4500	PATO E AUTO
34626	500	700	240	240	2800	4800	5200	4800	8500	8500	3600	3600	3600	3600	3600	3600	3600	8000	9000	August 2012 S
34626	500	700	240	240	2800	4800	5200	4800	8500	8500	3600	3600	3600	3600	3600	3600	3600	8000	9000	eptember 7012
69253	1000	1400	480	480	5600	9600	10400	9600	17000	17000	7200	7200	7200	7200	7200	7200	7200	16000	18000	October 3012 N
86566	1250	1750	600	600	7000	12000	13000	12000	21250	21250	9000	9000	9000	9000	9000	9000	9000	20000	22500	November 2012 December 2012 Janua
103879	1500	2100	720	720	8400	14400	15600	14400	25500	25500	10800	10800	10800	10800	10800	10800	10800	24000	27000	ecember 2012
103879	1500	2100	720	720	8400	14400	15600	14400	25500	25500	10800	10800	10800	10800	10800	10800	10800	24000	27000	
103879	1500	2100	720	720	8400	14400	15600	14400	25500	25500	10800	10800	10800	10800	10800	10800	10800	24000	27000	2013, February 2013, March 2013, April 2013, May 2013, Jupo 2013
103879	1500	2100	720	720	8400	14400	15600	14400	0 25500	0 25500	0 10800	0 10800	0 10800	0 10800	0 10800	0 10800	0 10800	0 24000	0 27000	
9 207758	3000	0 4200	0 1440	0 1440	0 16800	28800	0 31200	28800	51000	51000	21600	21600	21600	21600	21600	21600	21600	00 48000	54000	EOC lindy E
207759	3000	4200	1440	1440	16800	28800	0 31200	0 28800	0 51000	0 51000	0 21600	0 21600	0 21600	0 21600	0 21600	0 21600	0 21600	0 48000	54000	3 May 201
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	6	District Edward Development	3	Term Playshire, Seet to Development and	Engineering Planning	53	2 merannental Services	Desiraty		Electricity	Building Services	Checter: Infratructure ft. Planning	Seech Projects	Operations Management: Stanford	Operational Messagement: Hermanus	Harpe Staff Command	Darwierul Management	Charactery (dans money familia)	Area his sections, it private	With the Manager of the Park	Area Management: Hampidly/Celemend	Annual Salabour Spirits	Deputy Dhyden Community Services	Departer Community (grade)	Traffic Associates and Security Services	The same of the sa	Director Projection Services	Traderic Administrative Source	No. of	Emprediture and Just Management	Dente Proper Proves	Charles france	Bridge Services	Table parents	Malfailig about	Christian County Services	TORRIE MENORMEN MENTS	Married Assist	Durel	Municipal Menager	1
	UD UT	Deptiler Lindmant Deviluances			Project Management and	63	Errorummental Services	Received the State of the State	Tiestriety distribution and street	Liedlicky distribution and street	Building Services	Direction infrastructury & Plansing	Seech Protects	Operational Management; Stanford	Operational Management, Hermanus	all and the second second	Daytierd Management		And Market Printers		-	Anna bilan appropriate Committee		Designation Community Services	1	Can Expositionist and people's	Charter Projection Services	SOA SHOWING THE PARTY	Birock	Experience and Asset Management	Markey Contraled Spinish	Diegram Royale	Stratemy Serverse	inti lenta ettuana	Marwing utanti	Compositions (protes	District Management Sensing	Secure Stude	Cound	SAmit (pai 64m)ger	Castlemat on
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STANSAUTE:	Mertine	40257 67088	PRED PTRIME	,	9	0	NUMBER 1405	BSBAIR	146522.2333	C100 250 113	No. of the last	to .	NOTABLE 20	SOUTH COME	253,647,522	TATACASTIC.	41530CD 61225	ESSET INTELES	SECTION AND ADDRESS OF THE PERSON ADDRESS OF T	Chartelaster?	NAME OF TAXABLE PARTY.	Tiber state	NAME AND ADDRESS OF	TAS GATS	PETFOR COM.	Act Time		TTD OFFIS	ACTRET DOCT	TOWNS	HISTORY	20		1	HON MARKET	10			1275777 S46	0	Bright
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MUSTABLES	HANTONETTS	21703,85 282	34622791.010	\$5000 JABOU		40539.77799	633427 4868	H TH GREET	STREET, ASS	STR 1000		BD2587475458	THE COURSE	100	3C786507.85	4433477.188	SUCCESSED AND ADDRESS OF THE PARTY NAMED IN COLUMN ASSESSMENT OF THE PARTY NAMED IN COLUMN ASSESSMENT ASSESSME	HEN LINES	DATAF LOAN	SCIENCENTS	NO 7 194796	SPECIAL SECTION	Wilwinders	1236083.03	MESSO 6525	HALLINE	HALL PROF.	367,9236	Thrivetties:	282.78	MARKETERS	PATRICIAL MARCO	Non the	Carcino Core	MERCENH	TOP SAME	73671.05001	CIETABRETE	XI MINIT	COLOR LITTE	Operational Lag.
CSECRECT	Distall	756135	122000	1 Page 24		0		манен	380647				1		0	0	· w	p	90000		- 9	0	0	2	9	9	0			9		2.5		EC.		9.5	. 0	dreem?		9	Capetal Lap
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44.Delg/1/209	BELLENIN	CHIEDRICE.	Saravetan	MC34, 40367		60677 EI 742	681 ( 813139	CHESCII	5364264 548	Day ukuta		10002 3007	AND PARTY AND PERSONS NAMED IN COLUMN 1991		300545372.00	4522000.746	8430064 T73	\$150 ML 1877	MITTER!	\$412 ESECS	NOTATION.	NT 507580	Manual School	17.1(8)7.11	Web 179500	N. 16 W. C. C.	WHITTHE	Manager and Manage	2306 159622	1248/4 4101	Treasura-	The same	WORLD'S.	SPECIFICATION	PRETUZASI	141.452 M-52	72244 2948	2012/002		47748477	Constituent fat.
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	4771458	2184282487	SACTORISM	9803A,49807	Shirt 1/80h		6651 459594	(TMEMER)	SHEMEN	420297 4962	T seed to the seed of	DRIZING	1004174 75a	-	OU CLYMBOL	452030A 746	6430363 779	S1944 J477	1552271.186	52259 7336	MOLTON.	1985215 X/M	TELEVISIONS	12789271	B053 1-205	345927 7790 7772#A,50.79	WATEWEST.	W/Livers	229613067	THE WARE	THE THE	TSHE SPACE	SCHOOL ST	83 STA DINE	PWET DIGGS	MAN CONT.	75450,09634	228.8576926	-		-
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		13734417 40437	NATE COMPANY	1807666	9		9 112	PLSZ SHOOTIN	HETPT CONDE	9 204		N.S. SPEC	0 361	100		9	20	1919 191008		8 1792	6 70	9 657	9 963	2	200	Congress of the Congress of th	27.00	0 109	B 1560	2	200	.0	No.	П	9 217	2.19		PSE STANS		Market Market	
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		3234137 A6662 4275	Manager appart	1307646	9		a language	581 EMERS 187763 5462	732463 164031.7012	B 334894,3484		4758E 238,003337	B 124447 1956	P 843537537			136 PPRODET IC	Cheek Sheet Jacobs	Compet of	PEZETWORTE O	0 229107577	\$ 14001.	VISTANCELL S	The same of the sa	San	1959	0 0000	TTDSBN 6	p 1703.990750	MISHBITT &	D. Barrier		September 1	Т	九 124		0	207750 413030	9	endone tabi	+
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	Ī		15402200 7300	Bass				ETT COUCHE	276613 175M		p	SETTAN	0 2	0	1	-		Name of Street	0	0	0 198		7 10	1		Palatri	9 9	0 4479	0	2 2	-	a	149891		40 10			£1200 CDEC_579	q	Bereson	
		467600	71038800			and the		t CBPISTS	1734966	5301796		254	SASAJA	1,144000				James 7	-	PHHMS	Jectare	63600	Visitables.	1100			23400	/SECONTS	19880	4000617	9			Perchet	100		0	06106101		nua Operational Exp.	
e	9008900	MAC COMM	18181	136931	4,95(2) 0	arease a	-	0.0 E388171	ORESETYS	4903042	1263636	12,4619	13396296	134149417	2000		NAST NAST	Manifer	S Carpanger	CHESON	Owners	34415713	73077777	Servery	PRICE	441841	(MCBT	Chester	L'OBBOUT	THE	1300017	PRESS	517362	ENNAGE	SCHOOL STATE	100007	17778	80025039	962634	+	
	Mi mo	CAMPAGE		12517700				4340000	40000			1034000						500000								PERSE.							Character					1751221		Capital Exp.	

Line Item (200 chars)				October	November	December		February	March		May	June	TOTAL
Property rates	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251990.61	12251986.25	147023883
Property rates - penalties & collection charges	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	83333.33333	1000000
Service charges - electricity revenue	18235701.4	24748451.9	23445901.8	24748451.9	20840801.6	18235701.4	28656102.2	20840801.6	16933151.3	19538251.5	20840801.6	23445901.8	260510020
Service charges - water revenue	6364356.6	6364356.6	6364356.6	7273550.4	7273550.4	7273550.4	10001131.8	9091938	8182744.2	8182744.2	7728147 3	9427953 5	02578280
Service charges - sanitation revenue	4694380.8	4694380.8	4694380.8	4694380.8	4694380.8	4987779 6	5867976	7087770 6	70277706	10877706	0.000000	0.000,000	2002000
Service charges - refuse revenue	3530065	3530065	3530055	3530065	3530065	3530055	3530065	2520055	3530055	750005	252005	0.0004004	20079700
Rental of facilities and equipment	200 200 200	001000	באסקיים באסר מסד	500000	100000	220000	2220002	2220002	200002	COUNCE	COUNCEC	0400000	4/29280
The state of the s	250,00:022	00T0001	320700.033	2207000033	220700003	9.7777097	S.080108	520706.095	520706.095	560/60.41	560/60.41	560760.41	8010863
Interest earned - external investments	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434570.6635	434562.701	5214840
Interest earned - outstanding debtors	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183775.2602	183772.1377	2205300
Fines	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	519088.6667	6229064
Licences and permits	153894.3333	153894.3333	153894.3333	153894.3333	153894.3333	153894.3333	153894.3333	153894.3333	153894.3333	153894,3333	153894.3333	153894.3333	1846732
Agency services	173438.4614	173438.4614	173438.4614	173438.4614	173438.4614	173438.4614	173438.4614	173438.4614	173438,4614	173438.4614	173438.4614	173433.9246	2081257
Government grants and conditional receipts	10011500				6006900	6006900	4004600		10011500	4004600		987000	41033000
Other revenue	590938.95	590938.95	984898.25	1772816.85	1772816.85	1772816.85	1969796.5	1969796.5	1772816.85	1772816.85	1772816.85	4021644.75	20764915
TOTAL	R 57,747,740 R	54,529,371 R	53,340,400 R	56,340,062 R	58,439,312 R	57,209,077 R	68,630,849 R	54,741,178 R	59,738,854 R	56,377,109 R	52,927,063 R	65.406.278 R	695.427.294